



Headquarters, 351<sup>st</sup> Civil Affairs Command  
Mountain View, California

15 March 2003

Sergeant Jeffery Daughtry:

I commend you for your highly successful participation in the 351st Civil Affairs Command's Soldier/Non-Commissioned Officer of the Year Competition held at Fort Hunter Liggett, California. Your command of soldiering skills and techniques coupled with your ability to demonstrate your proficiency under the most demanding conditions identify you as among the best what the Army Reserve has to offer our great country.

Your willingness to go well beyond minimum requirements and to put forth the maximum effort in a highly competitive environment speaks well of you and your professionalism. You can be justifiable proud of all you have accomplished. I am confident that the excellent traits and dedication you displayed during the competition will ensure your continued career success.

Your efforts and performance reflect great credit upon you, your unit, and the United States Army Reserve.

WELL DONE!

MICHAEL A. KUEHR  
BG, USAR  
Commanding